

## TRANSPORTATION DEPARTMENT



### MISSION STATEMENT:

To plan, develop, manage, and operate safe, efficient, and attractive transportation facilities. To provide exceptional services and to promote the economic interests of the San Joaquin Valley.

The Transportation Department plays a key role in the Fresno-Clovis metropolitan area by providing a comprehensive transportation system to improve the quality of life.

To meet its mission, the Department is organized into two distinct operations:

**Fresno Area Express (FAX):** FAX provides fixed-route transit services and currently operates on 18 routes, seven days a week using a fleet of 102 buses. For the last two years FAX has provided extended hours of operation to 10:00 p.m., Monday through Friday. In the last year, FAX has also implemented a pilot program in which smaller buses are allowed to deviate from a designated route. This new service, which is currently operating in Southeast Fresno, provides enhanced accessibility for individuals who have difficulty reaching existing fixed-route services. Demand response services are provided by Handy Ride which operates seven days per week, with service levels comparable to the fixed-route system. Demand-response services are used primarily for disabled citizens in accordance with the Americans with Disabilities Act (ADA). The demand-response transportation services are being provided through a contract with Laidlaw Transit Services.

**Airports:** The Airports Division is responsible for the development, administration, and operation of the two City-owned airports and includes the Noise Remediation Program.

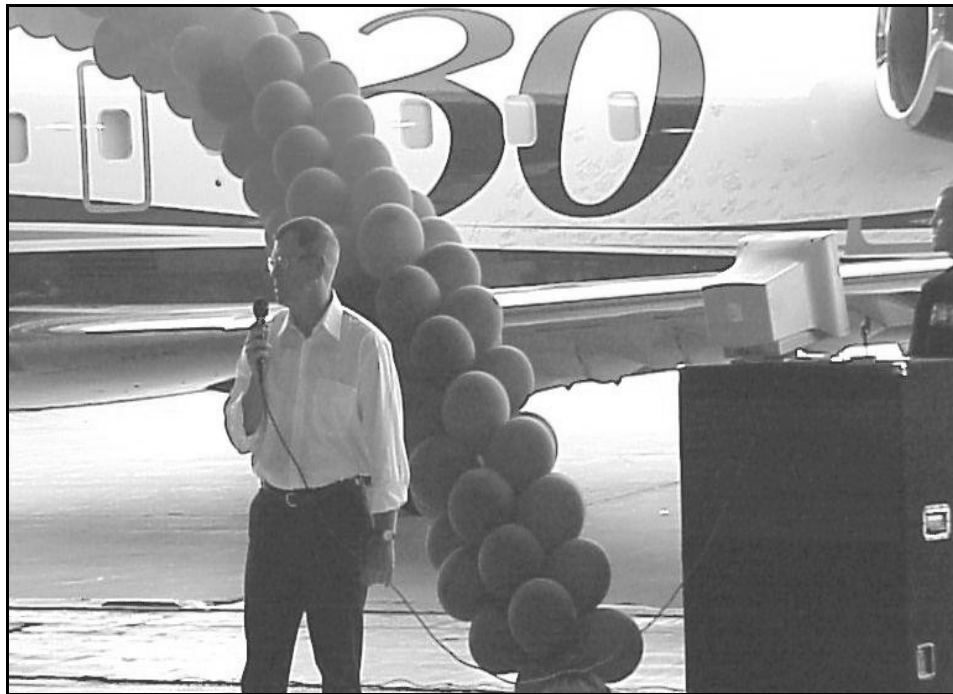
The Fresno Yosemite International Airport (FYI) is the primary airport for a six-county catchment area in the San Joaquin Valley. It is an integral part of the national transportation system and a major generator of commercial activity and employment opportunities. It serves as a major facility for corporate and general aviation, and is home to two military aviation units, the California Air National Guard and the California Army National Guard.



The Fresno Chandler Downtown Airport (FCH) is designated by the Federal Aviation Administration (FAA) as a “reliever airport,” providing general aviation access to lessen airspace congestion at FYI. Chandler Airport is an essential element in the revitalization of downtown Fresno. Located only two miles from the Center City Business District, FCH offers easy access for business aircraft. Out-of-town visitors who fly in to attend activities in the new stadium, conduct business at the Regional Medical Center, or litigate at the new Federal Courthouse, benefit from the convenience of nearby Chandler. FCH can accommodate 95 percent of all general aviation aircraft weighing less than 12,500 pounds.

The Airports Division also administers the Federal Aviation Regulation (FAR) Part 150 Noise Compatibility Program locally known as the SMART (Sound Mitigation Acoustic Remedy Treatment) Program. This program uses grants from the FAA (90 percent) matched with Airport revenues (10 percent) to install noise reducing windows, doors, and other measures at homes and schools in the highest noise impacted areas in the vicinity of FYI. The Program acquires property interests to prevent or eliminate non-compatible developments in the highest noise impacted areas.

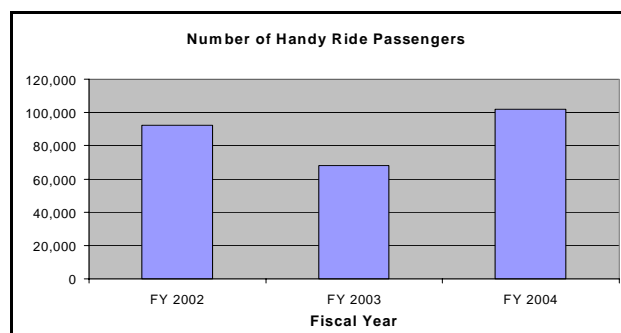
Airport Operations and SMART Program staff also work with a forum of representatives of the military, private airport companies, FAA, and other agencies to evaluate noise complaints and implement procedures to reduce the impact of aircraft noise on the residents of the community. Due to this program, the forum has shown marked success in reducing noise complaints from 231 in 1999, to 94 in 2000, 74 in 2001, and 48 in 2002.



## FY 2002/2003 ACCOMPLISHMENTS

## FAX

- Top customer service to the community is the highest priority for the department. In order to monitor and measure the level of customer satisfaction, the department implemented a number of initiatives beginning in FY 2002, aimed at improving the service that is provided. This included closer monitoring of schedule adherence, complaints, and hiring an outside firm to conduct quarterly “in-service” audits. As a result of these efforts, the number of formal complaints received in the last half of calendar year 2002 dropped by approximately 69 percent, with inquiries dropping by 30 percent. The most recent in-service audits found that the majority of the operators were courteous, had good attitudes, and answered passengers’ questions. The Maintenance Division has contributed to this effort by improving the reliability and cleanliness of the fleet. These efforts have resulted in an increase in the miles between road failures by 17.3 percent.
- In order to maintain service that is clean, safe, and reliable, FAX staff, in conjunction with the Mayor’s Office, has been successful in pursuing new sources of revenues that will be used to purchase new buses. Over the last year, Congress awarded the City of Fresno \$700,000 in discretionary monies through a funding source known as a 5309 grant. The State of California awarded \$500,000 in 5310 grant funding. Both grants will be used to replace existing fixed route buses and Handy Ride vehicles. The Department is also seeking additional funding through the re-authorization of the Transportation Efficiency Act for the 21<sup>st</sup> Century (TEA-21), as well as the San Joaquin Valley Air Pollution Control District (SJVAPCD) for a number of projects including a Downtown Commuter Incentive Program and a Major Investment Study.
- Over the last year, FAX has continued its efforts to improve air quality by reducing emissions from its fleet of transit buses and light duty cars and trucks. These efforts include the purchase of 25 new CNG buses, 10 articulated buses, and the replacement of 18 engines with newer, cleaner diesel engines and particulate filters. FAX has also been field testing a new exhaust treatment unit manufactured by Cleanaire that should be certified for use by the California Air Resources Board (CARB) before the end of the year. Based on current test data, this unit will significantly reduce both particulate matter and smog forming emissions. In addition to low emission buses, FAX’s nonrevenue fleet represents the largest use of alternative fueled and hybrid electric vehicles of any City Department. Two years ago, FAX was recognized for being one of the first transit agencies in the country to place full-size electric hybrid buses into revenue service.
- FAX has continued to build upon the use of global positioning satellite (GPS) based technology as a way to improve service delivery with the installation of “real time” passenger information displays. The use of this technology has also resulted in improved, on time performance from 88 percent in FY 2001, 89.68 percent in FY 2002, to 91.49 percent in FY 2003. This is significant because FAX considers a bus late after one second, whereas most transit agencies define “late” as more than five minutes.
- Although overall ridership has not increased, the use of Handy Ride has increased by approximately 13.6 percent since implementing a new reservation policy in June 2002. Route 12, which is a deviated fixed route service operating in Southeast Fresno, has also experienced a 16.2 percent increase in ridership in the first seven months of FY 2003.



**FY 2002/2003 ACCOMPLISHMENTS****Airports**

- FYI completed the Airport Concourse Expansion, opening for passenger convenience in December 2002. American Airlines was the first air carrier to utilize the new facilities including the passenger loading bridge. Three other airlines have transferred to the new facility and all gates with loading bridges are utilized for daily operations.
- Two award winning concessionaires opened in three separate locations at FYI in FY 2003; the new concourse, the concourse spine, and the terminal lobby. Hudson News and Gifts operates temporary facilities as they build out their three new retail stores. Anton Airfoods also provide food and beverage services to passengers and employees using temporary facilities both pre-screening and post-screening. Three restaurants, Valley Sports Bar & Grille, Rapido's, and J. Muir's Tavern, provide a wide variety of reasonably priced refreshments reflecting the beauty and character of the San Joaquin Valley. As of 12/31/02, customer satisfaction ratings with the concession options improved by 30 percent over the rating on 6/30/02.
- Under Federal law, the Transportation Security Administration (TSA) assumes responsibility for the security screening checkpoint in the terminal. FYI entered into a Memorandum Of Understanding to provide a dedicated law enforcement officer at all times the security checkpoint is operational. FYI responded to the federal advisory changes to the national security level 'Orange' and then the reduction back to 'Yellow' in February 2003, in an efficient and cost effective manner which met all Federal requirements.
- The numbers of passengers boarding at FYI continued to outpace the national average. While the majority of airports reflected a steady two percent drop in emplacements in 2002, the number of enplaned passengers at FYI increased by 7.55 percent. This growth reflects a strong mix of business and leisure travel, along with confidence of airlines in their ability to generate positive net revenue at FYI.
- Despite the unstable national economy and a weak aviation market, the Airport advanced Air Service Developments along with multiple airline presentations to provide expanded services. American Airlines initiated a third Fresno-Dallas/Fort Worth mainline MD 80 jet in June 2003, to accommodate anticipated increases of travel during the summer months. American Airlines also plans to increase the existing flight schedule from eight to twelve flights per day, from Fresno to Los Angeles. Allegiant Air has upgraded the Las Vegas jet service to a 130 seat MD-87. American West Express also upgraded two, of the five, Phoenix flights from 50 to 70 seat regional jets in April, 2002. Horizon will also add a third non-stop flight to Seattle in June, 2003 in anticipation of increase in travel during the summer season.
- Airport staff spoke at service clubs, business events, and tradeshow throughout the Fresno area. Surveys conducted quarterly at both Airports and on the Airport website evaluate the Airports' efforts to improve all levels of customer satisfaction. These surveys show that 83 percent of customers through the first six months of the year expressed satisfaction with FYI's services. Staff anticipates that number to increase as more travelers use the new Concourse.

**FY 2002/2003 ACCOMPLISHMENTS**

- Improvements continue to be made to the Airways Golf Course. Utilization of green fees for capital improvements as the funding source, the management team at the Golf Course repaved the existing golf cart pathways and installed new pathways. The result is a course which is easier to traverse.
- FCH continues to achieve self-sufficiency in FY 2003. For the first time in twenty years, all existing hangars and leasehold property at FCH are fully occupied. A \$4.2 million grant, will be used to pay for overlays and rehabilitation of FCH's runways and taxiways. Gates and security measures have been installed to comply with the federal security mandates for general aviation facilities.
- The Noise Compatibility program completed acoustic treatment (insulation) of 50 homes in FY 2003. Contracts for design were awarded for 225 homes, and federal funding has been sought to acquire and/or restrict non-compatible development on vacant land and other property interests.



**FY 2003/2004 ISSUES****FAX**

- During FY 2003, overall ridership on FAX's fixed-route buses has remained relatively unchanged. The fact that ridership has not increased during FY 2003, is consistent with the experience of other transit agencies throughout the country. According to a November 2002, report issued by the American Public Transportation Association (APTA), 64 percent of the reporting transit agencies had experienced a decline during both peak and off-peak hours. This, along with reductions in State assistance, has resulted in a number of transit agencies cutting service and/or increasing fares. Although FAX is not proposing any reductions in service or fare increase, FY 2004 revenue projections are based upon current ridership levels and no further reductions in other revenue sources such as State or Federal operating assistance.
- Energy prices, specifically diesel, and natural gas, have reached record highs since January 2003. The price of diesel fuel has increased from approximately \$1.09 a gallon to \$1.39 a gallon, or approximately 28 percent. Reductions in oil production, a colder winter, and the conflict with Iraq are some of the reasons given for the increase in cost. In addition, FAX purchases ultra-low sulfur diesel which is approximately \$.08 a gallon higher than regular CARB diesel. Although the price of ultra low sulfur diesel is more expensive, the use of this fuel is required as part of FAX's overall air quality strategy aimed at reducing particulate matter and ozone forming emissions from FAX buses.
- Until a permanent alternative fueling facility is operational, which should occur in FY 2004, the Department will be required to purchase natural gas from an offsite location. The current price for diesel is currently \$1.02 per gallon versus Compressed Natural Gas which is \$1.89 per gallon. Although FAX's FY 2004 budget has absorbed this increase, the price of natural gas and the fueling window associated with the offsite fueling facility will limit the usage of the new compressed natural gas buses until such time that a permanent facility is constructed. In the interim, staff will continue to negotiate a lower natural gas price based on the volume of fuel that will be consumed.
- Lost productivity and its related costs (overtime, increased Workers' Compensation rates, etc.) continue to impact ongoing operating cost. Absenteeism among Bus Drivers increased from 20.4 percent in FY 2002, to 21.6 percent in FY 2003, with the majority of this increase associated with on-the-job injuries. Through the course of negotiations with the various labor units, the City has been successful in negotiating changes or reaching tentative agreements to work rules that will help reduce the utilization of sick leave.

**Airports**

- The first full year of operation for the new Concourse will be FY 2004. Staff will be monitoring operating costs closely to ensure that the new structure is being operated in a cost effective manner.
- Council approved an airport industry standard multi-year transition plan in FY 2000, in order to position the Airport toward full cost recovery. In FY 2004, terminal rates will increase from \$29.00 to \$32.00 per sq. ft. per year.



## FY 2003/2004 ISSUES

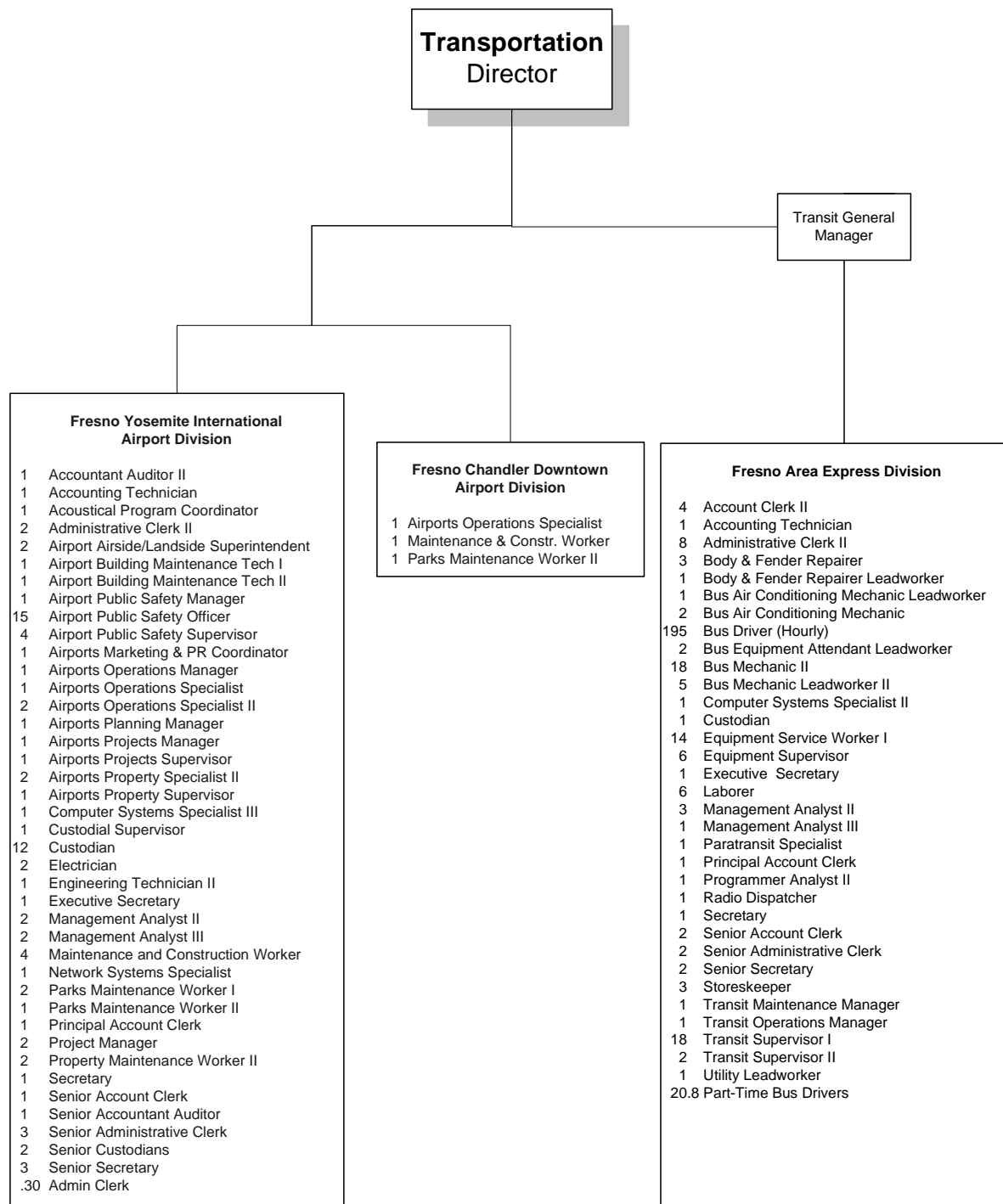
- As part of the strategy to achieve full cost recovery the airport will also increase landing fees (per 1,000 pounds of gross landed weight)

|                                   | 2003   | 2004   | 2005   |
|-----------------------------------|--------|--------|--------|
| <b>Proposed Landing Fee Rates</b> | \$1.35 | \$1.55 | \$1.75 |

- Security screening charges will increase in FY 2004. The charge will go from \$.75 to \$.80 per enplaned passenger. The increase will be partially utilized to cover the increase in security costs that have been caused by Federal mandates imposed in the aftermath of the September 11<sup>th</sup> terrorist attack.
- Increased security costs continue to be a concern for the Airport. The imposition of alert "Level Orange" in February 2003, cost the Airport approximately \$10,000 per week in mandated additional security related costs. These costs will be higher if the nation goes to an alert "Level Red." Airport staff continues to monitor and evaluate security requirements and evaluate them for impact on the budget.
- FCH continues to require a subsidy from the Fresno Yosemite International Airport to meet operating expenses. The subsidy is estimated at \$167,700 for FY 2004, an increase of \$2,700 from FY 2003 levels. While the subsidy is increasing, it is not increasing at the same rate as appropriations, which are up \$19,000 over FY 2003 adopted levels. The fact that the subsidy isn't increasing at the same rate as appropriations indicates that Chandler is moving toward self-sustainment. No new fee increases are being requested for Chandler in the FY 2004 budget.



## ORGANIZATION CHART - FY 2004



401.00 Permanent Full-Time Positions  
 20.80 Permanent Part-Time Positions  
 .30 Part-Time Position  
422.10 Authorized Positions



## AUTHORIZED POSITIONS SUMMARY

| <b>DIVISION</b>                       | <b>FY 2002</b> | <b>FY 2003</b> | <b>FY 2004</b> |
|---------------------------------------|----------------|----------------|----------------|
| Fresno Area Express Division          | 333.55         | 331.80         | 331.80         |
| Fresno Yosemite International Airport | 87.33          | 83.30          | 87.30          |
| Chandler Airport Division             | 4.00           | 4.00           | 3.00           |
| <b>TOTAL</b>                          | <b>424.88</b>  | <b>419.10</b>  | <b>422.10</b>  |

## AUTHORIZED POSITIONS

| <b><u>Fresno Area Express Division</u></b> | <b>Authorized Positions</b> |                | <b>Budgeted Positions</b> |
|--|-----------------------------|----------------|---------------------------|
| <b>Title</b>                               | <b>FY 2002</b>              | <b>FY 2003</b> | <b>FY 2004</b>            |
| <b>PERMANENT FULL-TIME</b>                 |                             |                |                           |
| Account Clerk I                            | 0.00                        | 0.00           | 0.00                      |
| Account Clerk II                           | 4.00                        | 4.00           | 4.00                      |
| Accountant-Auditor II                      | 1.00                        | 0.00           | 0.00                      |
| Accounting Technician                      | 1.00                        | 1.00           | 1.00                      |
| Administrative Clerk II                    | 8.00                        | 8.00           | 8.00                      |
| Body & Fender Repairer                     | 3.00                        | 3.00           | 3.00                      |
| Body & Fender Repairer Leadworker          | 1.00                        | 1.00           | 1.00                      |
| Bus Air Conditioning Mech Leadworker       | 1.00                        | 1.00           | 1.00                      |
| Bus Air Conditioning Mechanic              | 2.00                        | 2.00           | 2.00                      |
| Bus Driver (Hourly)                        | 195.00                      | 195.00         | 195.00                    |
| Bus Equip. Attendant Leadworker            | 2.00                        | 2.00           | 2.00                      |
| Bus Mechanic II                            | 18.00                       | 18.00          | 18.00                     |
| Bus Mechanic Leadworker                    | 6.00                        | 5.00           | 5.00                      |
| Computer Systems Specialist II             | 1.00                        | 1.00           | 1.00                      |
| Custodian                                  | 0.00                        | 0.00           | 1.00                      |
| Equipment Service Worker I                 | 14.00                       | 14.00          | 14.00                     |
| Equipment Supervisor                       | 5.00                        | 6.00           | 6.00                      |
| Executive Secretary                        | 1.00                        | 1.00           | 1.00                      |
| Laborer                                    | 6.00                        | 6.00           | 6.00                      |
| Management Analyst II                      | 1.00                        | 2.00           | 3.00                      |
| Management Analyst III                     | 1.00                        | 1.00           | 1.00                      |
| Paratransit Specialist                     | 1.00                        | 1.00           | 1.00                      |
| Planner II                                 | 1.00                        | 1.00           | 0.00                      |
| Principal Account Clerk                    | 1.00                        | 1.00           | 1.00                      |
| Programmer/Analyst II                      | 1.00                        | 1.00           | 1.00                      |
| Radio Dispatcher                           | 1.00                        | 1.00           | 1.00                      |
| Secretary                                  | 1.00                        | 1.00           | 1.00                      |
| Senior Account Clerk                       | 2.00                        | 2.00           | 2.00                      |
| Senior Administrative Clerk                | 2.00                        | 2.00           | 2.00                      |
| Senior Custodian                           | 1.00                        | 1.00           | 0.00                      |
| Senior Secretary                           | 2.00                        | 2.00           | 2.00                      |

| <u>Fresno Area Express Division</u> | <u>Authorized Positions</u> |                | <u>Budgeted Positions</u> |
|-------------------------------------|-----------------------------|----------------|---------------------------|
| <u>Title</u>                        | <u>FY 2002</u>              | <u>FY 2003</u> | <u>FY 2004</u>            |
| Storeskeeper                        | 3.00                        | 3.00           | 3.00                      |
| Transit General Manager             | 1.00                        | 1.00           | 1.00                      |
| Transit Maintenance Manager         | 1.00                        | 1.00           | 1.00                      |
| Transit Operations Manager          | 1.00                        | 1.00           | 1.00                      |
| Transit Supervisor I                | 18.00                       | 18.00          | 18.00                     |
| Transit Supervisor II               | 2.00                        | 2.00           | 2.00                      |
| Transit Surveyor                    | 1.00                        | 0.00           | 0.00                      |
| Utility Leadworker                  | 1.00                        | 1.00           | 1.00                      |
| <b>Full-Time Total</b>              | <b>312.00</b>               | <b>311.00</b>  | <b>311.00</b>             |

**PERMANENT PART-TIME**

|                        |              |              |              |
|------------------------|--------------|--------------|--------------|
| Bus Drivers            | 20.80        | 20.80        | 20.80        |
| Equipment Service      | 0.75         | 0.00         | 0.00         |
| Administrative Clerk I | 0.00         | 0.00         | 0.00         |
| <b>FTE Total</b>       | <b>21.55</b> | <b>20.80</b> | <b>20.80</b> |

**Division Total** 333.55 331.80 331.80

| <u>Fresno Yosemite International Airport</u> | <u>Authorized Positions</u> |                | <u>Budgeted Positions</u> |
|--|-----------------------------|----------------|---------------------------|
| <u>Title</u>                                 | <u>FY 2002</u>              | <u>FY 2003</u> | <u>FY 2004</u>            |

**PERMANENT FULL-TIME**

|                                     |       |       |       |
|-------------------------------------|-------|-------|-------|
| Account Clerk II                    | 1.00  | 1.00  | 0.00  |
| Accountant-Auditor II               | 1.00  | 2.00  | 1.00  |
| Accounting Technician               | 0.00  | 0.00  | 1.00  |
| Acoustical Program Coordinator      | 1.00  | 1.00  | 1.00  |
| Administrative Clerk II             | 4.00  | 2.00  | 2.00  |
| Airport Airside/Landside Super.     | 2.00  | 2.00  | 2.00  |
| Airport Building Maint Tech         | 0.00  | 1.00  | 1.00  |
| Airport Building Maint Tech II      | 1.00  | 1.00  | 1.00  |
| Airport Operations Specialist II    | 1.00  | 1.00  | 1.00  |
| Airport Public Safety Manager       | 1.00  | 1.00  | 1.00  |
| Airport Public Safety Officer       | 12.00 | 12.00 | 15.00 |
| Airport Public Safety Supervisor    | 4.00  | 4.00  | 4.00  |
| Airports Maint Supervisor           | 2.00  | 0.00  | 0.00  |
| Airports Marketing & PR Coordinator | 1.00  | 1.00  | 1.00  |
| Airports Operations Manager         | 1.00  | 1.00  | 1.00  |
| Airports Operations Specialist      | 1.00  | 5.00  | 1.00  |
| Airports Planning Manager           | 1.00  | 1.00  | 1.00  |
| Airports Projects Manager           | 1.00  | 0.00  | 1.00  |
| Airports Projects Supervisor        | 1.00  | 1.00  | 1.00  |
| Airports Property Specialist II     | 2.00  | 2.00  | 2.00  |
| Airports Property Supervisor        | 1.00  | 1.00  | 1.00  |

**TRANSPORTATION DEPARTMENT - Continued**

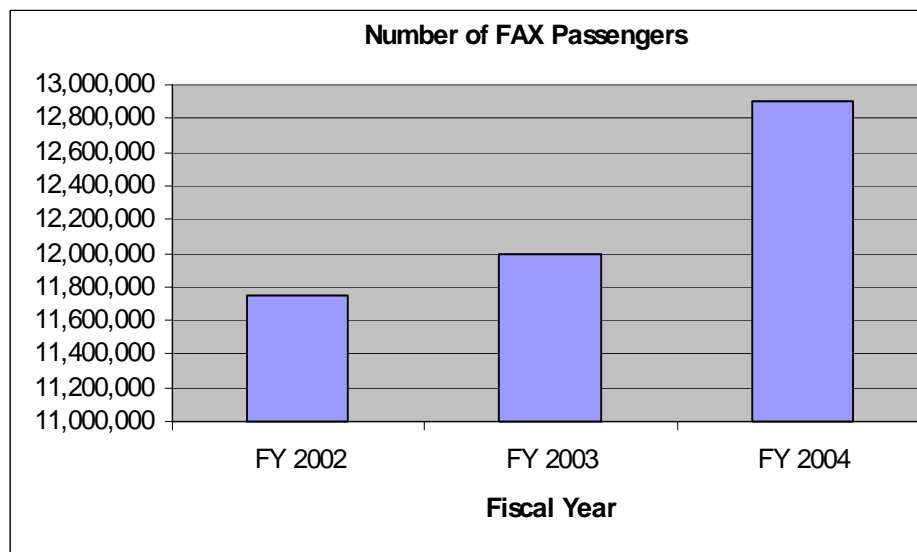
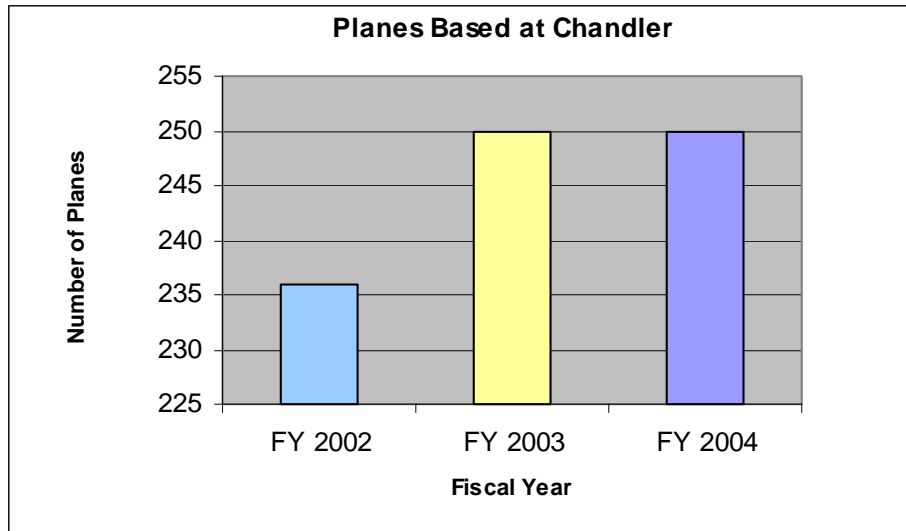
| <u>Fresno Yosemite International<br/>Airport</u> | <b>Authorized<br/>Positions</b> |                | <b>Budgeted<br/>Positions</b> |
|--|---------------------------------|----------------|-------------------------------|
|  | <b>FY 2002</b>                  | <b>FY 2003</b> | <b>FY 2004</b>                |
| <b>Title</b>                                     |                                 |                |                               |
| Chandler Airport Superintendent                  | 0.00                            | 0.00           | 1.00                          |
| Computer Systems Specialist III                  | 0.00                            | 0.00           | 1.00                          |
| Custodial Supervisor                             | 1.00                            | 1.00           | 1.00                          |
| Custodian  | 12.00                           | 12.00          | 12.00                         |
| Director of Transportation                       | 1.00                            | 1.00           | 1.00                          |
| Electrician                                      | 1.00                            | 2.00           | 2.00                          |
| Engineering Technician I                         | 1.00                            | 0.00           | 0.00                          |
| Engineering Technician II                        | 0.00                            | 1.00           | 1.00                          |
| Executive Secretary                              | 1.00                            | 1.00           | 1.00                          |
| Maint & Construction Worker                      | 4.00                            | 0.00           | 4.00                          |
| Management Analyst II                            | 1.00                            | 0.00           | 2.00                          |
| Management Analyst III                           | 2.00                            | 2.00           | 2.00                          |
| Neigh Services Specialist I                      | 1.00                            | 0.00           | 0.00                          |
| Neighborhood Services Specialist II              | 0.00                            | 1.00           | 0.00                          |
| Network Systems Specialist                       | 1.00                            | 1.00           | 1.00                          |
| Parks Maintenance Worker I                       | 2.00                            | 2.00           | 2.00                          |
| Parks Maintenance Worker II                      | 1.00                            | 1.00           | 1.00                          |
| Principal Account Clerk                          | 1.00                            | 1.00           | 1.00                          |
| Project Manager                                  | 1.00                            | 2.00           | 2.00                          |
| Property Maintenance Worker II                   | 2.00                            | 2.00           | 2.00                          |
| Secretary  | 1.00                            | 1.00           | 1.00                          |
| Senior Account Clerk                             | 1.00                            | 1.00           | 1.00                          |
| Senior Accountant - Auditor                      | 0.00                            | 0.00           | 1.00                          |
| Senior Administrative Clerk                      | 1.00                            | 2.00           | 3.00                          |
| Senior Custodian                                 | 2.00                            | 2.00           | 2.00                          |
| Senior Engineering Technician                    | 3.00                            | 2.00           | 0.00                          |
| Senior Secretary                                 | 2.00                            | 3.00           | 3.00                          |
| Staff Assistant                                  | 2.00                            | 2.00           | 0.00                          |
| <b>Full-Time Total</b>                           | <b>84.00</b>                    | <b>83.00</b>   | <b>87.00</b>                  |
| <b>TEMPORARY WAGES</b>                           |                                 |                |                               |
| Student Aide II                                  | 3.33                            | 0.00           | 0.00                          |
| Administrative Clerk I                           | 0.00                            | 0.30           | 0.30                          |
| <b>FTE Total</b>                                 | <b>3.33</b>                     | <b>0.30</b>    | <b>0.30</b>                   |
| <b>Division Total</b>                            | <b>87.33</b>                    | <b>83.30</b>   | <b>87.30</b>                  |

**Chandler Airport Division**

| <b>Title</b>                    | <b>Authorized Positions</b> |                | <b>Budgeted Positions</b> |
|---------------------------------|-----------------------------|----------------|---------------------------|
|                                 | <b>FY 2002</b>              | <b>FY 2003</b> | <b>FY 2004</b>            |
| <b>PERMANENT FULL-TIME</b>      |                             |                |                           |
| Airports Operations Specialist  | 1.00                        | 2.00           | 1.00                      |
| Chandler-Airport Superintendent | 1.00                        | 1.00           | 0.00                      |
| Maint & Construction Worker     | 1.00                        | 0.00           | 1.00                      |
| Parks Maintenance Worker I      | 1.00                        | 0.00           | 0.00                      |
| Parks Maintenance Worker II     | 0.00                        | 1.00           | 1.00                      |
| <b>Full-Time Total</b>          | <b>4.00</b>                 | <b>4.00</b>    | <b>3.00</b>               |
| <b>Division Total</b>           | <b>4.00</b>                 | <b>4.00</b>    | <b>3.00</b>               |



## ACTIVITY INDICATORS



## MANAGEMENT BY OBJECTIVE

## Fresno Area Express Division

| MBO  | Measure   | Performance |         |
|--|---|-------------|---------|
|  |   | FY 2003     | FY 2004 |
| Reduce the levels of particulate matter and nitrogen oxides emitted by FAX buses.                        | Pounds of particulate matter and nitrogen oxide emitted by FAX buses. | 203,842     | 203,842 |
| Improve customer service and relations.  | On-time performance rate of fixed route buses.                        | 91%         | 90%     |
|  | Average daily fleet availability rate.                                | 88%         | 85%     |
| Reduce and/or eliminate the negative fund balance in the transit operating and capital reserve accounts. | Unscheduled overtime hours.   | 23,000      | 25,600  |
| Increase system safety and passenger/driver security.  | Percent of buses inspected every 6,000 - 7,000 miles.                 | 100%        | 100%    |
|  | Average number of miles per bus between breakdowns.                   | 4,000       | 3,900   |
| Increase employee productivity.  | Percent of employees receiving occupational safety training.          | 100%        | 100%    |
|  | Driver absentee rate.   | 23%         | 22%     |

## MANAGEMENT BY OBJECTIVE

## Fresno Yosemite International Airport

| MBO  | Measure  | Performance |            |
|--|--|-------------|------------|
|  |  | FY 2003     | FY 2004    |
| Complete the renovation of FYI into a completely modern airport serving the Central California region. | Number of air cargo pounds deplaned.   | 31,855,558  | 32,000,000 |
|  | Commercial passenger aircraft landings.  | 18,500      | 18,500     |
| Improve regional air service.  | Media contacts initiated.  | 15          | 10         |
| Operate airfield effectively to maximize safety, function, and cleanliness.                            | Number of reported incidents of foreign object damage.   | 2           | 2          |
|  | Number of discrepancies or findings of non-compliance with FAR 107 (Airport Public Safety) following federal inspection. | 0           | 0          |
| Maximize usage of developed airport property.  | Number of contacts with potential tenants.   | 50          | 50         |

## Chandler Downtown Airport

| MBO   | Measure   | Performance |         |
|---|---|-------------|---------|
|   |   | FY 2003     | FY 2004 |
| Promote growth, dev., and use of airport properties and facilities.         | Total number of annual operations.  | 45,000      | 50,000  |
| Operate airfield effectively to maximize safety, function, and cleanliness. | Number of discrepancies or findings of non-compliance with the 5010 following federal inspection. | 0           | 0       |

## Noise Compatibility

| MBO   | Measure                       | Performance |             |
|---|-------------------------------|-------------|-------------|
|   |                               | FY 2003     | FY 2004     |
| Minimize the impact of noise to the community from air operations and aircraft maint. | Grant dollars awarded.        | \$1,750,000 | \$1,000,000 |
|   | Avg. cost to insulate a home. | \$16,491    | \$19,000    |
| Complete work of noise discretionary grants within FAA timeframes.                    | Number of homes designed.     | 130         | 100         |
|   | Number of homes completed.    | 50          | 50          |



### **UNFUNDED NEEDS**

- In an effort to provide a higher level of efficiency, FAX will need twenty-one bus drivers, one radio dispatcher, and miscellaneous supplies for operations. The additional equipment will be utilized to accommodate more passengers with a more efficient and timely schedule thus resulting in better service. Cost for the additional equipment and staffing is estimated to be \$773,300.
- Additional travel and conference appropriations are required in order to increase the current skill set and efficiency of staff. Training seminars as well as conferences appropriations in the amount of \$24,900 would provide FAX staff with the above referenced opportunities.



## BUDGET COMMENTS

## FAX

- FAX continues to improve services provided to the public. In an effort to provide public transportation to an unserved part of Fresno, FAX has included appropriations of \$85,300 for services, which will facilitate a new route in Northeast Fresno. If the proposed pilot program is successful, this route and all related costs will become part of the FY 2005 Budget. Environmental benefits and a decrease in the demand for Downtown parking are two of the many benefits to adding the additional route to the current FAX schedule.
- Handy Ride services provide enhanced accessibility for individuals who have difficulty reaching existing fixed-route services. Handy Ride services are provided seven days per week, with levels comparable to the fixed-route system. The demand-response transportation services are currently provided through a contract with Laidlaw Transit Services. A demand for Handy Ride services has resulted in an increase for appropriations in order to continue to provide these services. It is necessary to increase service hours from 51,512 to 63,200 in FY 2004 to meet customer demands. Although the demand and cost of Handy Ride services increase, City of Fresno continues to maintain low fares.

| Fiscal Year      | Total Number of Passenger Trips | Total Annual Cost | Average Cost Per Trip | Annual Pass Sales Revenue |
|------------------|---------------------------------|-------------------|-----------------------|---------------------------|
| 2000             | 85,432                          | N/A               | N/A                   | \$30,080                  |
| 2001             | 91,794                          | \$2,381,900       | \$25.95               | \$32,175                  |
| 2002             | 92,213                          | \$2,479,000       | \$26.88               | \$31,379                  |
| 2003 <i>Est.</i> | 102,100                         | \$2,633,300       | \$25.79               | \$39,360 <i>Est.</i>      |

- Over the past five years, FAX has attempted to reduce driver absenteeism through the use of various absenteeism policies and by increasing the number of relief drivers in order to mitigate the need to force drivers to work additional overtime hours. Additional information relative to this issue is included in the Analysis and Background section of the adopted budget.
  - It is anticipated that the proposed changes in work rules, coupled with some proposed changes in worker's compensation rates, along with continued emphasis on employee wellness programs, will reduce the amount of overtime appropriations required for the FAX budget.
- The City of Fresno finalized FY 2003 - FY 2004 contract negotiations with Amalgamated Transit Union (ATU) in May 2003. The FY 2004 fiscal impact associated with this contract is estimated to be approximately \$200,000 to \$400,000, and was not included in the FY 2004 budget.
- The FAX budget includes the utilization of \$1,500,000 of Measure "C" funds. This amount is higher than the FY 2003 Adopted amount of \$1,400,000. However, it is lower than the average of \$1,752,300 FAX received each year from FY 1993 to FY 1997.
- On May 1, 2001, the Council selected the "alternate fuels" path as the City of Fresno's clean air strategy in order to comply with the California Air Resources Board Transit Fleet Rule. As a result of that direction and subsequent Council decisions, 25 compressed natural gas (CNG) buses and two (2) liquid natural gas (LNG) refuse trucks are on order and the construction of a CNG Fuel Station at Fresno Area Express (FAX) is moving forward. In addition to the

**BUDGET COMMENTS**

purchase of new vehicles, the retrofitting of 18 existing buses with cleaner diesel engines, and particulate filters should also be completed in FY 2004. The combination of new buses and upgrading of existing buses will significantly reduce vehicle emission produced by FAX's fleet. The reauthorization of the Transportation Efficiency Act of the 21<sup>st</sup> Century (TEA-21) will also provide additional funding opportunities that can be used to fund further clean air projects.

- ▶ Included in the FAX Capital Budget is \$3.5 million that will be utilized for engine retrofitting, CNG purchases, and the development of a CNG Fueling Station. These projects will assist in the City's identified "Clean Air Objectives", which will significantly reduce vehicle emissions. Additional capital projects totaling \$4 million are also included in the FAX Capital Budget. Approximately 80 percent of the total Capital Budget is reimbursable from Federal and outside agencies.
- FAX continues to offer competitive fares to all citizens throughout the City of Fresno. Fresno Area Express (FAX) Senior Fares are the lowest when compared to the neighboring cities of Clovis and Visalia. The City of Fresno also continues to remain competitive with peer cities throughout the Central Valley. Regular fares, fares for citizens with disabilities, senior fares and monthly passes are some of the lowest fares offered. Additional information relative to this issue is included in the Analysis and Background section.

**Airports**

- In order to meet Federal mandates, FYI is required to provide an Airport Public Safety Officer to be present at the security checkpoint during operational hours. As part of the FY 2004 budget, FYI has added three, Public Safety Officers. The total expenditures for this request will be offset by the reduction in overtime.
- In order to address the requests of rental car agencies, who have indicated the need for a new rental car facility, FYI will begin the process of implementing a Customer Facility Charge (CFC) to finance the construction of this facility. FYI has budgeted additional appropriations in the amount of \$47,300, to be utilized to assist with the design and development of this charge. Professional consulting fees along with business strategies and development of bond documents will be provided by a consultant.
- Airports are mandated by the FAA to maintain a level of cleanliness at all times for grounds surrounding the airport. In order to meet this mandate, Airport management utilizes the labor from the Association for Retarded Citizens (ARC) to assist with litter disposal. The airports have been notified that the cost for these services will be increasing by \$7,000 for the upcoming fiscal year. Therefore, additional appropriations are included in the FY 2004 budget to comply with the FAA mandate.
- FY 2004 will be the first year of full operations with the completed Concourse. While a solid estimate has been provided with regard to concourse operating costs the actual cost, especially the cost of utilities during the summer months, is yet unknown. FYI management staff will notify Administration of any unusual or unanticipated fluctuations in costs which may result in the necessity of additional appropriations.
- As agreed to by Council on April 25, 2000, FYI will continue to move towards achieving full cost recovery through the utilization of multi-year airport industry standard rates and charges transition plan. FY 2004 is the fourth year of this five-to-seven year transition plan.
- The Airports Division is planning to return to Council sometime during FY 2004 to seek authorization to capture more of the potential Passenger Facility Charge (PFC) revenue than

## BUDGET COMMENTS

it is currently collecting. The authorization will enable the Airport to capture \$4.50/passenger of PFC revenue, as opposed to the \$3.00/passenger that is currently being collected. The additional revenue will be used to assist in funding terminal and security capital projects.

- Airports Security screening charges will increase in FY 2004. The charge will go from \$.75 to \$.80 per enplaned passenger. Airports security screening charges will be partially utilized to cover the increase in security costs that have been caused by Federal mandates imposed in the aftermath of the September 11<sup>th</sup> terrorist attack.
- Maintenance and security personnel perform primary functions but also act as FYI (Fresno Yosemite International / City of Fresno) Ambassadors. Staff is commonly the first point of contact for the general public and enhances FYI service levels by providing a welcoming and professional environment.
- The Department of Homeland Security has established national Threat Levels to define the various levels of national security preparedness, and, determined the requirements for meeting those levels. The Transportation Security Administration (TSA) is the agent for conveying those threat levels and measures to airports. "Level Yellow" maintains security status quo for FYI, i.e., the airport meets all "Yellow" requirements without initiating any security changes that effect the public's convenient utilization of airport facilities and can be accommodated without adding additional staff. "Level Orange and Red" escalate the level of security implementation and require additional resources and equipment. "Level Orange" has been promulgated in a "tiered/flexible" response mode, which requires the addition of a Law Enforcement Officer (LEO) to terminal and airport patrol. Additionally, the escalation to "Level Orange" may require additional personnel for vehicle inspections at the entrance to the airport and hourly parking lot and an increased curbside security presence. Costs for "Level Orange" are in a range from \$5,000 to \$12,000 per week dependent upon the TSA required airport response. "Level Red" may require additional security restrictions including but not limited to personnel for increased perimeter patrols, additional curbside security presence and the restriction of the baggage claim area to ticketed passengers only. This will require extra equipment and security personnel to monitor and direct the customers in the airport. Costs for "Level Red" are estimated to be in a range of cost from \$20,000 to \$24,000 per week.
- The U.S. airline industry has suffered tremendous financial losses over the last two years. These losses have resulted in the bankruptcies of several airlines and left other airlines teetering on the brink of bankruptcy. Airlines have responded to losses by cutting operational expenses, renegotiating labor and leases agreements, and dropping service routes. While FYI has not seen any reduction in the number of flights serving the airport, nor has received any indication that there will be a service reduction, there is a possibility that such service reductions may occur during FY 2004. However, it is clear that any substantial reduction in service will have a negative revenue impact on the Airport's fiscal condition. Staff is closely monitoring the situation and will report back to the Mayor and Council should such reductions have a deleterious effect on the financial position of FYI.

| Fee           | FY 2000 | FY 2001 | FY 2002 | FY 2003 | FY 2004 | FY 2005 |
|---------------|---------|---------|---------|---------|---------|---------|
| Landing Fee   | \$0.95  | \$1.05  | \$1.15  | \$1.35  | \$1.55  | \$1.75  |
| Terminal Rent | \$26.50 | \$26.50 | \$26.50 | \$29.00 | \$32.00 | \$35.00 |

Notes: Landing Fee charges are based on a per 1,000 lbs. of gross landed weight basis. Terminal Rent is charged on an annual sq. ft. basis. FY 2000 Figures are shown to illustrate charges prior to implementation of the cost recovery plan, which was approved by the Council on April 25, 2000. This plan has not only been approved by Council, but has also received the full approval of the airlines operating out of FYI. The proposed rates are also in line with the rate structure laid out in the covenants tied to the bonds which were sold to finance the terminal construction.

## DEPARTMENT FUNDING BY SOURCE

| Funding Sources          | FY 2001<br>Actuals   | FY 2002<br>Actuals   | FY 2003<br>Adopted   | FY 2004<br>Proposed  | FY 2004<br>Adopted   |
|--------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <b>Fund - FAX</b>        |                      |                      |                      |                      |                      |
| Fund Balance             | \$ (5,446,259)       | \$ (3,248,600)       | \$ (6,267,800)       | \$ (284,600)         | \$ (284,600)         |
| Measure "C"              | 0                    | 500,100              | 1,400,000            | 1,500,000            | 1,500,000            |
| Federal Grants           | 4,315,868            | 0                    | 11,534,800           | 6,239,800            | 6,239,800            |
| State Grants             | 13,394,022           | 11,936,000           | 12,162,400           | 13,404,400           | 13,404,400           |
| Local Grants             | 31,835               | 0                    | 0                    | 0                    | 0                    |
| Fare Revenue             | 6,455,538            | 7,546,000            | 8,690,300            | 7,704,200            | 7,704,200            |
| Advertising Revenue      | 0                    | 200,100              | 183,200              | 225,000              | 225,000              |
| Interest Revenue         | (344,928)            | (284,100)            | 0                    | (113,100)            | (113,100)            |
| Miscellaneous Revenue    | 88,473               | 93,800               | 99,800               | 40,400               | 40,400               |
| Transfers In             | 4,618,872            | 4,362,000            | 5,688,300            | 0                    | 0                    |
| Transfers Out to Capital | (782,117)            | (1,787,400)          | (5,858,500)          | 0                    | 0                    |
| <b>TOTAL</b>             | <b>\$ 22,331,304</b> | <b>\$ 19,317,900</b> | <b>\$ 27,632,500</b> | <b>\$ 28,716,100</b> | <b>\$ 28,716,100</b> |

|                            |                     |                     |                      |                      |                      |
|----------------------------|---------------------|---------------------|----------------------|----------------------|----------------------|
| <b>Fund - Airports</b>     |                     |                     |                      |                      |                      |
| Fund Balance               | \$ 557,670          | \$ (54,200)         | \$ 45,600            | \$ 8,800             | \$ 8,800             |
| Federal Grant              | 0                   | 0                   | 639,500              | 0                    | 0                    |
| Federal Miscellaneous      | 0                   | 0                   | 0                    | 189,000              | 189,000              |
| Interdepartmental Billings | 11,304              | 9,500               | 9,500                | 9,500                | 9,500                |
| Airport Fees               | 1,472,127           | 1,645,500           | 2,059,900            | 2,551,800            | 2,551,800            |
| Parking Fees               | 2,487,269           | 2,225,200           | 3,029,400            | 3,244,200            | 3,244,200            |
| Security and Tiedown Fees  | 224,864             | 228,300             | 382,300              | 424,600              | 424,600              |
| Customer Use Fees          | 148,191             | 137,200             | 127,300              | 138,300              | 138,300              |
| Penalties                  | 8,758               | 16,700              | 2,000                | 6,700                | 6,700                |
| Interest                   | 183,201             | 12,600              | 100,000              | 74,700               | 74,700               |
| Rentals & Concessions      | 4,183,059           | 4,417,500           | 4,912,700            | 5,056,600            | 5,056,600            |
| Miscellaneous Revenue      | (12,245)            | 11,400              | (11,800)             | (14,300)             | (14,300)             |
| Transfers In               | 1,009,611           | 241,300             | 1,858,300            | 1,282,200            | 1,282,200            |
| Transfers to Capital       | (4,519,640)         | 0                   | (111,100)            | 0                    | 0                    |
| <b>TOTAL</b>               | <b>\$ 5,754,169</b> | <b>\$ 8,891,000</b> | <b>\$ 13,043,600</b> | <b>\$ 12,972,100</b> | <b>\$ 12,972,100</b> |

## DEPARTMENT SUMMARY APPROPRIATIONS

|                           | FY 2001<br>Actuals   | FY 2002<br>Actuals   | FY 2003<br>Adopted   | FY 2004<br>Proposed  | FY 2004<br>Adopted   |
|---------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <b>Expenditures</b>       |                      |                      |                      |                      |                      |
| FYI                       | \$ 7,002,600         | \$ 7,553,000         | \$ 8,727,100         | \$ 9,025,900         | \$ 9,025,900         |
| Chandler Downtown Airport | 304,200              | 349,900              | 365,600              | 384,000              | 384,000              |
| Noise Compatibility       | 21,900               | 31,300               | 40,200               | 23,300               | 23,300               |
| FYI Bonds                 | 4,137,000            | 1,484,000            | 3,023,000            | 3,022,000            | 3,022,000            |
| FAX                       | 25,718,100           | 26,402,600           | 27,319,300           | 28,703,100           | 28,703,100           |
| <b>Total</b>              | <b>\$ 37,183,800</b> | <b>\$ 35,820,800</b> | <b>\$ 39,475,200</b> | <b>\$ 41,158,300</b> | <b>\$ 41,158,300</b> |

**Transportation Department****DIVISION: 430100 FYI Division****FUND: 42001 FYI Enterprise**

| Account Number                  | Description                    | FY 01<br>Actuals | FY 02<br>Actuals | FY 03<br>Adopted | FY 04<br>Proposed | FY 04<br>Adopted |
|---------------------------------|--------------------------------|------------------|------------------|------------------|-------------------|------------------|
| <b>PERSONNEL SERVICES</b>       |                                |                  |                  |                  |                   |                  |
| 51101                           | Permanent Salaries             | 2,427,843        | 2,820,034        | 3,085,000        | 3,558,500         | 3,558,500        |
| 51102                           | Fringe                         | 367,147          | 435,241          | 471,300          | 531,500           | 531,500          |
| 51103                           | Employee Leave Payoff          | 37,629           | 83,875           | 76,100           | 80,800            | 80,800           |
| 51201                           | Non-Permanent Salaries         | 91,152           | 107,422          | 6,500            | 6,500             | 6,500            |
| 51202                           | Non-Permanent Fringe           | 7,134            | 8,300            | 400              | 400               | 400              |
| 51301                           | Overtime                       | 261,682          | 333,834          | 334,200          | 199,800           | 199,800          |
| 51401                           | Premium Pay                    | 26,881           | 26,684           | 32,100           | 33,900            | 33,900           |
| 51501                           | Contract Extra Help            | 5,761            | 26,382           | 0                | 0                 | 0                |
| 51901                           | Alloc Exp - PERS               | -1               | 0                | 63,700           | 0                 | 0                |
| 52301                           | P & F Pens Oblig Bond Debt Svc | 117,848          | 27,549           | 82,300           | 183,400           | 183,400          |
| 52302                           | Gen Svc Pens Oblig Bnd Dbt Svc | 154,615          | 36,201           | 108,000          | 115,200           | 115,200          |
| 52401                           | Education                      | 484              | 0                | 0                | 4,000             | 4,000            |
| 52601                           | Worker's Compensation          | 42,300           | 40,700           | 38,300           | 41,500            | 41,500           |
| 52901                           | Recurring Vehicle Allowance    | 19,080           | 20,475           | 22,800           | 19,000            | 19,000           |
| <b>Total Personnel Services</b> |                                | <b>3,559,555</b> | <b>3,966,697</b> | <b>4,320,700</b> | <b>4,774,500</b>  | <b>4,774,500</b> |
| <b>NON PERSONNEL SERVICES</b>   |                                |                  |                  |                  |                   |                  |
| 53302                           | Prof Svcs/Consulting - Outside | 122,361          | 215,284          | 61,700           | 69,000            | 69,000           |
| 53303                           | Public Relations & Information | 309,106          | 218,694          | 524,500          | 524,500           | 524,500          |
| 53304                           | Prof Svcs (Non-Consulting)-O/S | 1,822            | 18,062           | 22,000           | 29,000            | 29,000           |
| 53401                           | Hazardous Waste Management     | 2,004            | 673              | 5,000            | 5,000             | 5,000            |
| 53402                           | Specialized Services /Tech     | 215,038          | 361,451          | 542,000          | 567,000           | 567,000          |
| 54101                           | Utilities                      | 632,705          | 779,304          | 1,121,000        | 1,115,000         | 1,115,000        |
| 54241                           | Landscaping & Grounds Maint    | 24,877           | 15,749           | 24,000           | 21,500            | 21,500           |
| 54301                           | O/S Repair, Maint & Serv- Bldg | 82,242           | 87,678           | 121,500          | 121,500           | 121,500          |
| 54302                           | O/S Repair & Maint-Other Impr  | 7,414            | 18,205           | 79,000           | 76,000            | 76,000           |
| 54303                           | Service Contracts-Office Equip | 720              | 425              | 2,300            | 6,400             | 6,400            |
| 54304                           | O/S Repair & Maint.-Vehicles   | 14,662           | 15,299           | 10,000           | 12,500            | 12,500           |
| 54305                           | O/S Repair & Maint.-Equipment  | 10,183           | 5,032            | 15,600           | 14,600            | 14,600           |
| 54411                           | Space Rentals                  | 187,780          | 180,272          | 183,500          | 187,100           | 187,100          |
| 54421                           | Equipment Rentals--Ex Office   | 488              | 17,893           | 5,400            | 5,400             | 5,400            |
| 54501                           | Buildings & Improvements       | 139,949          | 198,344          | 151,000          | 151,000           | 151,000          |
| 55301                           | Communications                 | 4                | 0                | 0                | 0                 | 0                |
| 55501                           | Printing & Binding--O/S Vendor | 3,918            | 6,769            | 9,000            | 9,000             | 9,000            |
| 55801                           | Training                       | 21,048           | 8,116            | 75,000           | 75,000            | 75,000           |
| 55803                           | Travel & Conference            | 112,986          | 81,879           | 33,600           | 33,600            | 33,600           |
| 55804                           | Misc. Subsistence Expense      | 1,912            | 2,704            | 1,000            | 1,000             | 1,000            |
| 55805                           | Mileage Reimbursement-Nonrecur | 1,392            | 339              | 0                | 2,600             | 2,600            |
| 56101                           | Clothing & Personal Supplies   | 17,806           | 12,857           | 19,000           | 21,700            | 21,700           |
| 56102                           | Office Equipment--Under 300    | 604              | 280              | 1,100            | 1,100             | 1,100            |
| 56104                           | Freight                        | 0                | 64               | 0                | 0                 | 0                |
| 56105                           | Small Tools For Field Oper     | 1,228            | 2,260            | 3,900            | 3,900             | 3,900            |
| 56106                           | Postage                        | 7,335            | 18,894           | 7,800            | 6,300             | 6,300            |
| 56107                           | Office Supplies                | 34,160           | 39,696           | 18,300           | 18,800            | 18,800           |
| 56108                           | Photographic Supplies & Proc   | 157              | 306              | 800              | 2,100             | 2,100            |
| 56109                           | Office Equipment Rentals       | 523              | 628              | 500              | 500               | 500              |
| 56110                           | Computer Software              | 2,964            | 1,030            | 15,400           | 15,400            | 15,400           |

**Transportation Department**
**DIVISION: 430100 FYI Division**
**FUND: 42001 FYI Enterprise**

| Account<br>Number             | Description                    | FY 01<br>Actuals | FY 02<br>Actuals | FY 03<br>Adopted | FY 04<br>Proposed | FY 04<br>Adopted |
|-------------------------------|--------------------------------|------------------|------------------|------------------|-------------------|------------------|
| <b>NON PERSONNEL SERVICES</b> |                                |                  |                  |                  |                   |                  |
| 56112                         | Cleaning & Janitorial Supplies | 53,215           | 70,451           | 79,200           | 79,500            | 79,500           |
| 56113                         | Rock & Mineral Products        | 0                | 966              | 5,000            | 5,000             | 5,000            |
| 56114                         | Specialty Chemicals & Gases    | 16               | 454              | 8,000            | 8,000             | 8,000            |
| 56115                         | Materials & Parts--Vehicles    | 192              | 244              | 0                | 0                 | 0                |
| 56116                         | Materials & Parts--Equipment   | 14,830           | 31,572           | 5,200            | 12,200            | 12,200           |
| 56118                         | Dormitory & Kitchen            | 1,859            | 1,991            | 2,500            | 2,500             | 2,500            |
| 56119                         | Ammunition                     | 0                | 3,761            | 6,000            | 6,000             | 6,000            |
| 56122                         | Laboratory & Medical Supplies  | 0                | 0                | 500              | 500               | 500              |
| 56240                         | Oils & Lubricants              | 303              | 2,736            | 3,000            | 3,000             | 3,000            |
| 56260                         | Gasoline                       | 0                | 0                | 0                | 2,000             | 2,000            |
| 57411                         | New Machinery & Equipment      | 48,543           | 76,382           | 41,700           | 9,400             | 9,400            |
| 57412                         | Replacement Machinery & Equip  | 3,036            | 1,521            | 3,000            | 0                 | 0                |
| 57431                         | Furniture & Fixtures           | 0                | 7,488            | 0                | 0                 | 0                |
| 57507                         | Contract Construction          | 0                | 2,335            | 0                | 0                 | 0                |
| 58004                         | Special Projects               | 319              | 405              | 0                | 0                 | 0                |
| 58005                         | Miscellaneous Expenditures     | 24,856           | 15,829           | 2,400            | 2,400             | 2,400            |
| 58010                         | Taxes & Bond Premiums          | 0                | 0                | 1,000            | 1,000             | 1,000            |
| 58016                         | Membership & Dues              | 14,346           | 17,351           | 16,500           | 22,500            | 22,500           |
| 58017                         | Subscriptions & Publications   | 6,387            | 4,986            | 15,400           | 12,400            | 12,400           |
| 58018                         | Refunds & Claims               | 1,564            | 269              | 0                | 0                 | 0                |
| 59101                         | Var Interdept Reimb To Gen Fnd | 1,493            | 4,221            | 0                | 0                 | 0                |
| 59102                         | City Attorney-Variable Charge  | 86,899           | 42,217           | 60,700           | 56,300            | 56,300           |
| 59103                         | Variable Charges-Budget (BMSD) | 22,800           | 22,300           | 21,700           | 16,700            | 16,700           |
| 59105                         | Purchasing - Variable Charge   | 23,357           | 32,348           | 14,300           | 14,300            | 14,300           |
| 59106                         | Variable Charges For HR-Oper   | 23,526           | 26,895           | 35,700           | 35,700            | 35,700           |
| 59107                         | Training Unit Charges HR       | 0                | 0                | 6,000            | 6,000             | 6,000            |
| 59108                         | Variable Charges For HR-Lab RI | 16,000           | 22,000           | 10,100           | 10,100            | 10,100           |
| 59109                         | Variable Charges For Finance   | 29,005           | 33,600           | 36,500           | 36,500            | 36,500           |
| 59112                         | Var Interdept Reimb To Enterpr | 20,767           | 20,022           | 29,000           | 12,500            | 12,500           |
| 59114                         | Internal Audit Var Chgs        | 21,900           | 27,700           | 8,900            | 5,100             | 5,100            |
| 59201                         | Fixed Interdept Reimb-Gen Fund | 125,600          | 0                | 0                | 0                 | 0                |
| 59302                         | Info Systems Service Charge    | 111,200          | 83,600           | 87,200           | 133,200           | 133,200          |
| 59303                         | Info Systems Equip Charge      | 185,130          | 98,355           | 150,500          | 109,400           | 109,400          |
| 59304                         | Property Self-Insurance Chgs   | 42,800           | 35,500           | 23,200           | 17,600            | 17,600           |
| 59305                         | Liability Self-Insurance Chgs  | 34,200           | 44,000           | 82,000           | 44,500            | 44,500           |
| 59306                         | Chgs For Msngr/Mail/Copier Svc | 18,322           | 23,396           | 20,200           | 22,200            | 22,200           |
| 59307                         | Charges For Telephone Service  | 149,705          | 129,062          | 122,900          | 122,100           | 122,100          |
| 59309                         | Facilities Management Charges  | 222,792          | 258,306          | 292,200          | 143,900           | 143,900          |
| 59311                         | Fleet Depreciation Charge      | 91,147           | 54,839           | 68,800           | 92,400            | 92,400           |
| 59312                         | Fleet Services Charge          | 71,671           | 80,975           | 93,000           | 109,800           | 109,800          |
| 59313                         | Purchase Of Copiers            | 17,700           | 0                | 0                | 0                 | 0                |
| 59315                         | Employee/Visitor Prking Perm   | 200              | 0                | 200              | 200               | 200              |
|                               | <b>Non Personnel Services</b>  | <b>3,443,068</b> | <b>3,586,264</b> | <b>4,406,400</b> | <b>4,251,400</b>  | <b>4,251,400</b> |
|                               | <b>FUND TOTAL</b>              | <b>7,002,623</b> | <b>7,552,961</b> | <b>8,727,100</b> | <b>9,025,900</b>  | <b>9,025,900</b> |



**Transportation Department****DIVISION: 430200 Chandler Downtown Airport Div****FUND: 42501 Chandler Enterprise**

| Account Number                | Description                     | FY 01<br>Actuals | FY 02<br>Actuals | FY 03<br>Adopted | FY 04<br>Proposed | FY 04<br>Adopted |
|-------------------------------|---------------------------------|------------------|------------------|------------------|-------------------|------------------|
| <b>PERSONNEL SERVICES</b>     |                                 |                  |                  |                  |                   |                  |
| 51101                         | Permanent Salaries              | 81,403           | 131,195          | 121,200          | 131,700           | 131,700          |
| 51102                         | Fringe                          | 14,342           | 21,157           | 22,300           | 22,000            | 22,000           |
| 51103                         | Employee Leave Payoff           | 500              | 793              | 700              | 2,200             | 2,200            |
| 51301                         | Overtime                        | 6,239            | 4,397            | 2,000            | 2,000             | 2,000            |
| 51401                         | Premium Pay                     | 47               | 36               | 0                | 0                 | 0                |
| 51901                         | Alloc Exp - PERS                | 1                | 0                | 0                | 0                 | 0                |
| 52302                         | Gen Svc Pens Oblig Bnd Dbt Svc  | 14,320           | 3,347            | 10,000           | 7,200             | 7,200            |
| 52601                         | Worker's Compensation           | 2,800            | 1,800            | 1,900            | 0                 | 0                |
| 52901                         | Recurring Vehicle Allowance     | 900              | 1,800            | 0                | 1,200             | 1,200            |
|                               | <b>Total Personnel Services</b> | <b>120,552</b>   | <b>164,525</b>   | <b>158,100</b>   | <b>166,300</b>    | <b>166,300</b>   |
| <b>NON PERSONNEL SERVICES</b> |                                 |                  |                  |                  |                   |                  |
| 53302                         | Prof Svcs/Consulting - Outside  | 6,180            | 1,228            | 200              | 200               | 200              |
| 53303                         | Public Relations & Information  | 234              | 0                | 600              | 600               | 600              |
| 53304                         | Prof Svcs (Non-Consulting)-O/S  | 1,432            | 73               | 0                | 0                 | 0                |
| 53401                         | Hazardous Waste Management      | 198              | 780              | 1,500            | 1,500             | 1,500            |
| 53402                         | Specialized Services /Tech      | 32,262           | 38,072           | 40,400           | 38,400            | 38,400           |
| 54101                         | Utilities                       | 37,967           | 41,921           | 48,900           | 49,200            | 49,200           |
| 54241                         | Landscaping & Grounds Maint     | 3,200            | 2,829            | 8,000            | 8,000             | 8,000            |
| 54301                         | O/S Repair, Maint & Serv- Bldg  | 12,811           | 11,389           | 10,200           | 10,200            | 10,200           |
| 54302                         | O/S Repair & Maint-Other Impr   | 2,512            | 276              | 0                | 0                 | 0                |
| 54304                         | O/S Repair & Maint.--Vehicles   | 0                | 0                | 0                | 0                 | 0                |
| 54305                         | O/S Repair & Maint.--Equipment  | 3,309            | 14,242           | 13,200           | 13,200            | 13,200           |
| 54421                         | Equipment Rentals--Ex Office    | 0                | 1,050            | 200              | 200               | 200              |
| 54501                         | Buildings & Improvements        | 6,729            | 18,493           | 20,000           | 20,000            | 20,000           |
| 55501                         | Printing & Binding--O/S Vendor  | 231              | 0                | 0                | 0                 | 0                |
| 55801                         | Training                        | 0                | 35               | 3,000            | 3,000             | 3,000            |
| 55803                         | Travel & Conference             | 1,121            | 4,912            | 1,400            | 1,400             | 1,400            |
| 55804                         | Misc. Subsistence Expense       | 0                | 18               | 1,000            | 1,000             | 1,000            |
| 55805                         | Mileage Reimbursement-Nonrecur  | 0                | 1,584            | 0                | 0                 | 0                |
| 56101                         | Clothing & Personal Supplies    | 920              | 1,164            | 1,500            | 1,500             | 1,500            |
| 56103                         | Copiers                         | 861              | 0                | 0                | 0                 | 0                |
| 56105                         | Small Tools For Field Oper      | 0                | 0                | 500              | 500               | 500              |
| 56106                         | Postage                         | 95               | 0                | 0                | 0                 | 0                |
| 56108                         | Photographic Supplies & Proc    | 7                | 0                | 0                | 0                 | 0                |
| 56112                         | Cleaning & Janitorial Supplies  | 2,719            | 1,805            | 2,300            | 2,000             | 2,000            |
| 56113                         | Rock & Mineral Products         | 0                | 15               | 0                | 0                 | 0                |
| 56114                         | Specialty Chemicals & Gases     | 0                | 49               | 0                | 0                 | 0                |
| 56116                         | Materials & Parts--Equipment    | 3,154            | 903              | 1,800            | 1,800             | 1,800            |
| 57411                         | New Machinery & Equipment       | 8,920            | 1,977            | 0                | 0                 | 0                |
| 58005                         | Miscellaneous Expenditures      | 0                | 202              | 0                | 0                 | 0                |
| 58016                         | Membership & Dues               | 0                | 35               | 0                | 0                 | 0                |
| 58018                         | Refunds & Claims                | 250              | 0                | 0                | 0                 | 0                |
| 59102                         | City Attorney-Variable Charge   | 4,636            | 274              | 2,700            | 18,900            | 18,900           |
| 59103                         | Variable Charges-Budget (BMSD)  | 1,200            | 1,300            | 1,300            | 1,000             | 1,000            |
| 59105                         | Purchasing - Variable Charge    | 1,663            | 2,449            | 5,300            | 5,300             | 5,300            |
| 59106                         | Variable Charges For HR-Oper    | 813              | 2,600            | 3,700            | 3,700             | 3,700            |

**DIVISION: 430200 Chandler Downtown Airport Div**

**FUND: 42501 Chandler Enterprise**

| Account<br>Number             | Description                    | FY 01<br>Actuals | FY 02<br>Actuals | FY 03<br>Adopted | FY 04<br>Proposed | FY 04<br>Adopted |
|-------------------------------|--------------------------------|------------------|------------------|------------------|-------------------|------------------|
| <b>NON PERSONNEL SERVICES</b> |                                |                  |                  |                  |                   |                  |
| 59109                         | Variable Charges For Finance   | 1,445            | 1,100            | 1,200            | 1,200             | 1,200            |
| 59114                         | Internal Audit Var Chgs        | 1,200            | 1,400            | 500              | 300               | 300              |
| 59201                         | Fixed Interdept Reimb-Gen Fund | 7,500            | 0                | 0                | 0                 | 0                |
| 59302                         | Info Systems Service Charge    | 7,700            | 4,200            | 3,000            | 1,900             | 1,900            |
| 59303                         | Info Systems Equip Charge      | 8,738            | 4,100            | 2,700            | 1,700             | 1,700            |
| 59304                         | Property Self-Insurance Chgs   | 600              | 300              | 100              | 100               | 100              |
| 59305                         | Liability Self-Insurance Chgs  | 100              | 100              | 100              | 100               | 100              |
| 59306                         | Chgs For Msngr/Mail/Copier Svc | 173              | 0                | 200              | 0                 | 0                |
| 59307                         | Charges For Telephone Service  | 3,639            | 4,033            | 4,600            | 3,000             | 3,000            |
| 59309                         | Facilities Management Charges  | 8,432            | 9,700            | 13,100           | 13,100            | 13,100           |
| 59311                         | Fleet Depreciation Charge      | 5,728            | 3,980            | 5,300            | 5,300             | 5,300            |
| 59312                         | Fleet Services Charge          | 4,932            | 6,794            | 9,000            | 9,400             | 9,400            |
|                               | <b>Non Personnel Services</b>  | <b>183,611</b>   | <b>185,382</b>   | <b>207,500</b>   | <b>217,700</b>    | <b>217,700</b>   |
|                               | <b>FUND TOTAL</b>              | <b>304,163</b>   | <b>349,907</b>   | <b>365,600</b>   | <b>384,000</b>    | <b>384,000</b>   |

**DIVISION: 430300 Noise Compatability**

**FUND: 42010 FYI Noise Nuisance Fund**

| Account<br>Number Description        | FY 01<br>Actuals | FY 02<br>Actuals | FY 03<br>Adopted | FY 04<br>Proposed | FY 04<br>Adopted |
|--------------------------------------|------------------|------------------|------------------|-------------------|------------------|
| <b>PERSONNEL SERVICES</b>            |                  |                  |                  |                   |                  |
| 52601 Worker's Compensation          | 0                | 0                | 6,700            | 0                 | 0                |
| <b>Total Personnel Services</b>      | <b>0</b>         | <b>0</b>         | <b>6,700</b>     | <b>0</b>          | <b>0</b>         |
| <b>NON PERSONNEL SERVICES</b>        |                  |                  |                  |                   |                  |
| 53302 Prof Svcs/Consulting - Outside | 2,655            | 7,071            | 0                | 0                 | 0                |
| 53402 Specialized Services /Tech     | 0                | 0                | 10,000           | 10,000            | 10,000           |
| 54101 Utilities                      | 1,636            | 652              | 0                | 0                 | 0                |
| 54301 O/S Repair, Maint & Serv- Bldg | 200              | 0                | 0                | 0                 | 0                |
| 55801 Training                       | 0                | 365              | 0                | 0                 | 0                |
| 55803 Travel & Conference            | 108              | 44               | 0                | 0                 | 0                |
| 55804 Misc. Subsistence Expense      | 18               | 0                | 0                | 0                 | 0                |
| 58010 Taxes & Bond Premiums          | 609              | 641              | 600              | 600               | 600              |
| 58016 Membership & Dues              | 0                | 130              | 0                | 0                 | 0                |
| 59102 City Attorney-Variable Charge  | 0                | 2,160            | 300              | 0                 | 0                |
| 59103 Variable Charges-Budget (BMSD) | 100              | 0                | 100              | 100               | 100              |
| 59105 Purchasing - Variable Charge   | 73               | 0                | 0                | 0                 | 0                |
| 59114 Internal Audit Var Chgs        | 200              | 100              | 100              | 100               | 100              |
| 59201 Fixed Interdept Reimb-Gen Fund | 1,200            | 0                | 0                | 0                 | 0                |
| 59302 Info Systems Service Charge    | 0                | 4,400            | 0                | 0                 | 0                |
| 59303 Info Systems Equip Charge      | 0                | 4,100            | 0                | 0                 | 0                |
| 59304 Property Self-Insurance Chgs   | 100              | 100              | 100              | 100               | 100              |
| 59305 Liability Self-Insurance Chgs  | 100              | 2,500            | 3,200            | 2,800             | 2,800            |
| 59306 Chgs For Msngr/Mail/Copier Svc | 2,566            | 194              | 2,800            | 0                 | 0                |
| 59307 Charges For Telephone Service  | 3,213            | 2,271            | 2,600            | 2,100             | 2,100            |
| 59311 Fleet Depreciation Charge      | 4,407            | 3,405            | 8,700            | 3,400             | 3,400            |
| 59312 Fleet Services Charge          | 4,728            | 3,170            | 5,000            | 4,100             | 4,100            |
| <b>Non Personnel Services</b>        | <b>21,913</b>    | <b>31,303</b>    | <b>33,500</b>    | <b>23,300</b>     | <b>23,300</b>    |
| <b>FUND TOTAL</b>                    | <b>21,913</b>    | <b>31,303</b>    | <b>40,200</b>    | <b>23,300</b>     | <b>23,300</b>    |

**Transportation Department**

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**DIVISION: 430400 FYI Bond Div****FUND: 42037 FYI 2000 Revenue Bond Fund**

| Account<br>Number             | Description                    | FY 01<br>Actuals | FY 02<br>Actuals | FY 03<br>Adopted | FY 04<br>Proposed | FY 04<br>Adopted |
|-------------------------------|--------------------------------|------------------|------------------|------------------|-------------------|------------------|
| <b>NON PERSONNEL SERVICES</b> |                                |                  |                  |                  |                   |                  |
| 53302                         | Prof Svcs/Consulting - Outside | 2,870            | 6,251            | 11,000           | 11,000            | 11,000           |
| 58011                         | Debt Redemption                | 4,134,158        | 1,477,773        | 3,012,000        | 3,011,000         | 3,011,000        |
|                               | <b>Non Personnel Services</b>  | <b>4,137,028</b> | <b>1,484,024</b> | <b>3,023,000</b> | <b>3,022,000</b>  | <b>3,022,000</b> |
|                               | <b>FUND TOTAL</b>              | <b>4,137,028</b> | <b>1,484,024</b> | <b>3,023,000</b> | <b>3,022,000</b>  | <b>3,022,000</b> |

**Transportation Department****DIVISION: 431000 Transit Administration****FUND: 43502 Fresno Transit Enterprise**

| Account Number                | Description                     | FY 01<br>Actuals  | FY 02<br>Actuals  | FY 03<br>Adopted  | FY 04<br>Proposed | FY 04<br>Adopted  |
|-------------------------------|---------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>PERSONNEL SERVICES</b>     |                                 |                   |                   |                   |                   |                   |
| 51101                         | Permanent Salaries              | 10,955,212        | 11,497,606        | 12,393,600        | 12,932,000        | 12,932,000        |
| 51102                         | Fringe                          | 1,946,812         | 2,154,769         | 2,129,000         | 2,161,100         | 2,161,100         |
| 51103                         | Employee Leave Payoff           | 59,462            | 158,552           | 169,200           | 152,700           | 152,700           |
| 51201                         | Non-Permanent Salaries          | 56,735            | 86,666            | 0                 | 0                 | 0                 |
| 51202                         | Non-Permanent Fringe            | 4,195             | 6,438             | 0                 | 0                 | 0                 |
| 51301                         | Overtime                        | 1,415,707         | 1,460,257         | 1,223,800         | 1,165,800         | 1,165,800         |
| 51401                         | Premium Pay                     | 188,674           | 212,266           | 196,900           | 196,300           | 196,300           |
| 51404                         | Employee Awards                 | 1,975             | 4,332             | 0                 | 0                 | 0                 |
| 51501                         | Contract Extra Help             | 69,405            | 36,852            | 0                 | 0                 | 0                 |
| 52302                         | Gen Svc Pens Oblig Bnd Dbt Svc  | 942,208           | 220,253           | 658,400           | 677,600           | 677,600           |
| 52601                         | Worker's Compensation           | 613,300           | 868,400           | 962,800           | 1,449,500         | 1,449,500         |
| 52901                         | Recurring Vehicle Allowance     | 11,700            | 10,200            | 10,800            | 10,800            | 10,800            |
|                               | <b>Total Personnel Services</b> | <b>16,265,385</b> | <b>16,716,591</b> | <b>17,744,500</b> | <b>18,745,800</b> | <b>18,745,800</b> |
| <b>NON PERSONNEL SERVICES</b> |                                 |                   |                   |                   |                   |                   |
| 53302                         | Prof Svcs/Consulting - Outside  | 30,018            | 325,108           | 18,700            | 17,500            | 17,500            |
| 53303                         | Public Relations & Information  | 36,327            | 30,409            | 40,000            | 40,000            | 40,000            |
| 53401                         | Hazardous Waste Management      | 114,352           | 92,642            | 69,900            | 95,300            | 95,300            |
| 53402                         | Specialized Services /Tech      | 1,935,429         | 2,397,263         | 2,212,400         | 2,717,300         | 2,717,300         |
| 54101                         | Utilities                       | 303,269           | 332,229           | 293,200           | 323,000           | 323,000           |
| 54241                         | Landscaping & Grounds Maint     | 5,591             | 5,856             | 6,000             | 6,000             | 6,000             |
| 54301                         | O/S Repair, Maint & Serv- Bldg  | 10,161            | 17,523            | 17,600            | 17,600            | 17,600            |
| 54302                         | O/S Repair & Maint-Other Impr   | 210               | 48                | 0                 | 0                 | 0                 |
| 54303                         | Service Contracts-Office Equip  | 41,073            | 76,083            | 220,400           | 194,000           | 194,000           |
| 54304                         | O/S Repair & Maint.--Vehicles   | 228,988           | 274,964           | 139,600           | 162,200           | 162,200           |
| 54305                         | O/S Repair & Maint.--Equipment  | 108,193           | 109,616           | 83,500            | 80,900            | 80,900            |
| 54411                         | Space Rentals                   | 66,388            | 73,145            | 66,100            | 70,100            | 70,100            |
| 54421                         | Equipment Rentals--Ex Office    | 154,954           | 162,489           | 175,900           | 173,800           | 173,800           |
| 54501                         | Buildings & Improvements        | 12,407            | 7,200             | 8,000             | 8,000             | 8,000             |
| 55501                         | Printing & Binding--O/S Vendor  | 124,051           | 210,151           | 217,700           | 229,900           | 229,900           |
| 55801                         | Training                        | 13,924            | 9,268             | 16,000            | 15,000            | 15,000            |
| 55803                         | Travel & Conference             | 17,916            | 19,431            | 25,900            | 0                 | 0                 |
| 55804                         | Misc. Subsistence Expense       | 3,740             | 1,168             | 0                 | 0                 | 0                 |
| 55805                         | Mileage Reimbursement-Nonrecur  | 339               | 433               | 500               | 500               | 500               |
| 56101                         | Clothing & Personal Supplies    | 64,515            | 32,569            | 33,000            | 30,600            | 30,600            |
| 56102                         | Office Equipment--Under 300     | 1,762             | 2,487             | 2,000             | 1,800             | 1,800             |
| 56104                         | Freight                         | 719               | 460               | 0                 | 0                 | 0                 |
| 56105                         | Small Tools For Field Oper      | 14,587            | 17,965            | 14,500            | 16,900            | 16,900            |
| 56106                         | Postage                         | 2,278             | 4,001             | 3,500             | 3,500             | 3,500             |
| 56107                         | Office Supplies                 | 34,751            | 27,689            | 35,000            | 35,000            | 35,000            |
| 56108                         | Photographic Supplies & Proc    | 5,127             | 4,485             | 6,000             | 6,000             | 6,000             |
| 56110                         | Computer Software               | 4,853             | 2,933             | 7,600             | 7,500             | 7,500             |
| 56111                         | Spec Operating Materials        | 0                 | 2,907             | 0                 | 0                 | 0                 |
| 56112                         | Cleaning & Janitorial Supplies  | 40,863            | 39,416            | 40,000            | 40,000            | 40,000            |
| 56114                         | Specialty Chemicals & Gases     | 686               | 0                 | 0                 | 0                 | 0                 |
| 56115                         | Materials & Parts--Vehicles     | 101,717           | 120,966           | 92,500            | 89,900            | 89,900            |
| 56116                         | Materials & Parts--Equipment    | 18,588            | 13,583            | 17,600            | 17,600            | 17,600            |

**Transportation Department**
**DIVISION: 431000 Transit Administration**
**FUND: 43502 Fresno Transit Enterprise**

| Account<br>Number Description        | FY 01<br>Actuals  | FY 02<br>Actuals  | FY 03<br>Adopted  | FY 04<br>Proposed | FY 04<br>Adopted  |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>NON PERSONNEL SERVICES</b>        |                   |                   |                   |                   |                   |
| 56121 Inventory                      | 960,660           | 1,049,157         | 910,500           | 1,002,000         | 1,002,000         |
| 56240 Oils & Lubricants              | 1,567,026         | 1,188,106         | 1,551,700         | 1,660,200         | 1,660,200         |
| 56260 Gasoline                       | 7,817             | 9,945             | 0                 | 0                 | 0                 |
| 57411 New Machinery & Equipment      | 117,781           | 27,276            | 3,700             | 0                 | 0                 |
| 57412 Replacement Machinery & Equip  | 15,659            | 1,449             | 0                 | 0                 | 0                 |
| 57431 Furniture & Fixtures           | 2,174             | 0                 | 0                 | 0                 | 0                 |
| 58004 Special Projects               | 0                 | 64                | 0                 | 0                 | 0                 |
| 58005 Miscellaneous Expenditures     | 13,351            | 6,037             | 7,000             | 7,000             | 7,000             |
| 58010 Taxes & Bond Premiums          | 38,890            | 26,033            | 32,800            | 32,800            | 32,800            |
| 58016 Membership & Dues              | 23,149            | 37,617            | 24,000            | 24,000            | 24,000            |
| 58017 Subscriptions & Publications   | 3,315             | 3,261             | 1,300             | 1,300             | 1,300             |
| 58018 Refunds & Claims               | 1,079             | 250               | 0                 | 0                 | 0                 |
| 58020 In-Lieu Payments               | 576,900           | 622,400           | 619,000           | 328,000           | 328,000           |
| 59101 Var Interdept Reimb To Gen Fnd | 141,842           | 155,240           | 141,800           | 141,800           | 141,800           |
| 59102 City Attorney-Variable Charge  | 25,028            | 32,244            | 36,900            | 27,100            | 27,100            |
| 59103 Variable Charges-Budget (BMSD) | 36,000            | 35,500            | 34,500            | 26,600            | 26,600            |
| 59104 Variable Charges From DAS Adm  | 0                 | 1,564             | 0                 | 0                 | 0                 |
| 59105 Purchasing - Variable Charge   | 109,551           | 72,570            | 49,800            | 49,800            | 49,800            |
| 59106 Variable Charges For HR-Oper   | 89,346            | 98,200            | 137,000           | 137,000           | 137,000           |
| 59107 Training Unit Charges HR       | 0                 | 0                 | 28,200            | 28,200            | 28,200            |
| 59108 Variable Charges For HR-Lab Ri | 31,000            | 23,000            | 47,400            | 47,400            | 47,400            |
| 59109 Variable Charges For Finance   | 139,922           | 176,300           | 191,100           | 191,100           | 191,100           |
| 59112 Var Interdept Reimb To Enterpr | 165               | 980               | 400               | 400               | 400               |
| 59114 Internal Audit Var Chgs        | 17,400            | 29,800            | 29,700            | 17,000            | 17,000            |
| 59201 Fixed Interdept Reimb-Gen Fund | 80,200            | 0                 | 0                 | 181,300           | 181,300           |
| 59302 Info Systems Service Charge    | 357,400           | 325,300           | 318,400           | 278,100           | 278,100           |
| 59303 Info Systems Equip Charge      | 432,864           | 335,200           | 385,400           | 273,500           | 273,500           |
| 59304 Property Self-Insurance Chgs   | 103,600           | 120,900           | 100,300           | 92,900            | 92,900            |
| 59305 Liability Self-Insurance Chgs  | 381,300           | 266,000           | 334,800           | 351,200           | 351,200           |
| 59306 Chgs For Msngr/Mail/Copier Svc | 44,377            | 50,444            | 49,000            | 51,300            | 51,300            |
| 59307 Charges For Telephone Service  | 92,814            | 89,089            | 85,700            | 82,200            | 82,200            |
| 59309 Facilities Management Charges  | 133,397           | 123,680           | 139,900           | 140,800           | 140,800           |
| 59311 Fleet Depreciation Charge      | 47,000            | -13,297           | 0                 | 0                 | 0                 |
| 59312 Fleet Services Charge          | 363,875           | 377,203           | 425,300           | 384,300           | 384,300           |
| 59313 Purchase Of Copiers            | 0                 | 0                 | 26,000            | 0                 | 0                 |
| 59315 Employee/Visitor Prking Perm   | 100               | 0                 | 100               | 100               | 100               |
| <b>Non Personnel Services</b>        | <b>9,452,758</b>  | <b>9,685,999</b>  | <b>9,574,800</b>  | <b>9,957,300</b>  | <b>9,957,300</b>  |
| <b>FUND TOTAL</b>                    | <b>25,718,143</b> | <b>26,402,590</b> | <b>27,319,300</b> | <b>28,703,100</b> | <b>28,703,100</b> |